UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): July 3, 2024

3M COMPANY

(Exact Name of Registrant as Specified in Its Charter)

Delaware

(State or other jurisdiction of incorporation)

File No. 1-3285 (Commission File Number) 41-0417775

3M Center, St. Paul, Minnesota

(Address of Principal Executive Offices)

(Registrant's Telephone Number, Including Area Code) (651) 733-1110

Not Applicable

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

П Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) П

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, Par Value \$.01 Per Share	MMM	New York Stock Exchange
	MMM	Chicago Stock Exchange, Inc.
1.500% Notes due 2026	MMM26	New York Stock Exchange
1.750% Notes due 2030	MMM30	New York Stock Exchange
1.500% Notes due 2031	MMM31	New York Stock Exchange

Note: The common stock of the Registrant is also traded on the SIX Swiss Exchange.

Securities registered pursuant to section 12(g) of the Act: None

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the exchange Act.

(IRS Employer Identification No.)

55144-1000 (Zip Code)

Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

As reported in 3M Company's press release dated July 10, 2024, Monish Patolawala, President and Chief Financial Officer, has announced his intention to resign from 3M Company, effective July 31, 2024. Mr. Patolawala will remain in his current role at 3M through July 31, 2024 to help ensure a smooth transition.

The Company has initiated a CFO succession process and will provide updates as appropriate.

Item 7.01. Regulation FD Disclosure.

A copy of the press release dated July 10, 2024, is furnished as Exhibit 99.1 hereto.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits:

 Exhibit Number
 Description

 99.1
 Press release, dated July 10, 2024, issued by 3M Company.

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 Cover Page Interactive Data File (the cover page XBRL tags are embedded in the Inline XBRL document).

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

3M COMPANY

By: /s/ Michael M. Dai

Michael M. Dai Vice President, Associate General Counsel & Secretary

Dated: July 10, 2024

3M Announces Departure of Chief Financial Officer

Monish Patolawala to leave 3M on July 31, 2024

ST. PAUL, Minn.--(BUSINESS WIRE)— July 10, 2024 3M (NYSE:MMM) announced today the resignation of Monish Patolawala, President and Chief Financial Officer, effective July 31, 2024, to pursue another opportunity. Mr. Patolawala will stay on through July 31, 2024, to ensure an orderly transition.

"On behalf of all 3Mers, I thank Monish for his leadership and contributions to 3M over the past four years," said William Brown, 3M Chief Executive Officer. "We wish him continued success in his future endeavors."

"It has been a privilege to work as part of 3M's leadership team and I am proud of our accomplishments," said Mr. Patolawala. "3M is well positioned for success and this is the right time for me to transition to a new opportunity."

3M has initiated a CFO succession process and will provide updates as appropriate.

About 3M

3M (NYSE: MMM) believes science helps create a brighter world for everyone. By unlocking the power of people, ideas, and science to reimagine what's possible, our global team uniquely addresses the opportunities and challenges of our customers, communities, and planet. Learn how we're working to improve lives and make what's next at 3M.com/news.

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Eric Herron (651) 233-0043

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