SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-Q
FORM 10-Q QUARTERLY REPORT PURSUANT TO SECTION
number:1-3285

MINNESOTA MINING AND MANUFACTURING COMPANY
State of Incorporation: Delaware I.R.S. Employer Identification No. 41-0417775

Minnesota 55144
Executive offices: 3M Center, St. Paul,

Telephone number: (612) 733-1110
Indicate by check mark whether the Registrant (1) has
filed all
reports required to be filed by Section 13 or $15(d)$ of the
Securities
Act of 1934 during the preceding 12 months (or for such
shorter period
that the Registrant was required to file such reports), and
(2) has been
subject to such filing requirements for the past 90 days.
Yes X . No .

On June 30, 1993, there were $216,974,988$ shares of the Registrant's
common stock outstanding.

This document contains 16
pages.
MINNESOTA MINING AND MANUFACTURING COMPANY AND SUBSIDIARIES

PART I. FINANCIAL INFORMATION
CONSOLIDATED STATEMENT OF INCOME
(Amounts in millions, except per-share data) (Unaudited)
Three months ended Six
months ended

June 30
June 30

1992

- _ -_-_-_-_ -_-_--

Net Sales
7,057 \$ 6,957

Operating Expenses
Cost of goods sold 2,131 2,115


| \$ 382 |  |
| :---: | :---: |
| Other securities | 321 |
| 340 |  |
| Accounts receivable - net | 2,665 |
| 2,394 |  |
| Inventories |  |
| Finished goods | 1,233 |
| 1,224 |  |
| Work in process | 584 |
| 586 |  |
| Raw materials and supplies | 535 |
| 505 |  |
| Total inventories | 2,352 |
| 2,315 |  |
| Other current assets | 715 |
| 778 |  |
| Total current assets | 6,382 |
| 6,209 |  |
| Investments | 448 |
| 452 |  |
| Property, Plant and Equipment | 11,223 |
| 10,828 |  |
| Less accumulated depreciation | $(6,410)$ |
| $(6,036)$ |  |
| $4,792 \text { Property, plant and equipment - net }$ | 4,813 |
| Other Assets | 502 |
| 502 |  |
| Total | \$12,145 |
| \$11,955 |  |
|  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |
| Current Liabilities |  |
| Accounts payable | \$ 749 |
| \$ 836 |  |
| Income taxes | 275 |
| 299 |  |
| Short-term debt | 829 |
| 739 |  |
| Other current liabilities | 1,512 |
| 1,367 |  |
| Total current liabilities | 3,365 |
| 3,241 |  |
| Other Liabilities | 1,511 |
| 1,428 |  |
| Long-Term Debt 687 | 679 |
| Stockholders' Equity |  |
| Common stock, no par, 236,008,264 shares issued | 296 |
| 296 |  |
| Retained earnings | 8,268 |
| 8,012 |  |
| Unearned compensation - ESOP | (489) |
| (498) |  |
| Cumulative translation - net (198) | (244) |
| Less cost of treasury stock - |  |
| June 30, 1993, 19,033,276 shares; |  |
| December 31, 1992, 16,974,214 shares | $(1,241)$ |
| $(1,013)$ |  |
| Stockholders' Equity - net | 6,590 |
| 6,599 |  |
| Total | \$12,145 |
| \$11,955 |  |



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    Cash and cash equivalents at end of period
    \$ 329
    \$ 306
    =======
* Includes cash flows of the international companies for
the eight-month
period November 1, 1991 to June 30, 1992.

The Notes to Financial Statements are an integral part of this statement.

of Cash Flows for the period ended June 30, 1992.
In July 1993, subsequent to the end of the second

## quarter, the

company received $\$ 48$ million as a result of the resolution of
several income tax claims. The recovery included \$28
million of
interest which will be recorded as income in the third
quarter of
1993. Since the majority of the noninterest
portion of the
refund had previously been recorded as a prepaid tax,
this refund
will not impact the 1993 tax provision.
Coopers \& Lybrand, the company's independent
accountants, have
performed a review of the unaudited interim financial
statements
included herein and their letter accompanies this
filing.
MINNESOTA MINING AND MANUFACTURING COMPANY
AND SUBSIDIARIES

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due to a
combination of economic and industry-specific factors.
    Outside the United States, unit volume also
increased about 4
    percent. Volume declined about 1 percent in Europe
reflecting
    the area's difficult economic environment. The
decline was
    driven by Germany, which more than offset a gain in
the United
    Kingdom. Volume growth was positive in the rest of
the world.
    Asia Pacific had 12 percent volume growth where an
improvement in
    Japan added to the rapid growth in the rest of
Asia. Latin
America, led by Brazil, was up nearly 25 percent.
Canada and
    Africa also reported volume gains.
    Worldwide selling prices declined about 1 percent
compared to the
    second quarter of 1992. Competition in the
company's memory
    technologies business again affected worldwide
price levels.
    International price declines were about the same as
those in the
    United States. Currency translation decreased
worldwide sales by
    a little more than 2 percent.
    Cost of goods sold, which includes manufacturing,
research and
        development, and engineering, was $2.131 billion in
the second
    quarter of 1993, an increase of 0.8 percent from
$2.115 billion
                in 1992. Cost of goods sold was 60.2 percent of
sales, up one-
        tenth of a point from the second quarter last
year. Gross
margins were hampered by lower selling prices,
negative currency
    effects and higher R&D spending. These impacts were
partially
    offset by lower raw material costs, cost controls
and lower
    employment levels.
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                    MINNESOTA MINING AND MANUFACTURING COMPANY
                        AND SUBSIDIARIES
                    Management's Discussion and Analysis of
                Financial Condition and Results of Operations
    Selling, general, and administrative spending of \(\$ 893\)
    million was
25.2 percent of sales, the same percentage as in
the second
quarter last year. SG\&A costs reflected continued
emphasis on
cost control.
Worldwide operating income was $\$ 516$ million in
the second
quarter, essentially unchanged from $\$ 517$ million in
the second
quarter of 1992. Operating income in the United
States was up
about 12 percent and operating margins improved by 1.2
percentage
points. Lower raw material costs, cost controls
and lower
employment levels generated most of the increase.
International
operating income declined nearly 10 percent and margins
were down
1.4 percentage points due to negative currency
effects and
economic weakness in Europe. Worldwide employment was down about

1,220 people from the second quarter last year.
On a sector basis, the Life Sciences Sector showed
worldwide
operating income growth compared with the same quarter last year.

In the Industrial and Consumer Sector, a solid gain in United

States operating income was offset by negative currency effects
and by economic weakness in Europe. Information, Imaging and

Electronic Sector operating income declined due to negative
currency effects, slower demand for several of its
major product
lines and price erosion in memory technologies.
Interest expense was $\$ 15$ million in the second quarter
of 1993,
\$4 million lower than in the same quarter last
year. This
decline was mainly due to lower debt than in the
same quarter
last year. Investment and other income-net
contributed \$21
million to pretax income in the second quarter of
1993 compared
to a $\$ 1$ million expense in the same quarter last
year. This
change was due to several factors, including
technology writedowns of about $\$ 10$ million in 1992's second quarter
and cash
returns from other investments and hedging activities
of about \$7
million in the second quarter of 1993.
The provision for income taxes was $\$ 184$ million
compared with
$\$ 175$ million in the second quarter last year. The second quarter

1993 worldwide effective tax rate was 35.5 percent, up one-half
point from the second quarter rate last year and up two-tenths of a point from the rate for 1992 overall. The
increase in the
second quarter rate compared to the same quarter
last year is primarily due to last year's recognition of
additional foreign tax credits.

Net income was $\$ 331$ million, an increase of 4.2 percent
from \$317
million in the second quarter last year. Earnings
per share
increased 4.1 percent to $\$ 1.51$ per share from $\$ 1.45$
per share
last year.

The company estimates that changes in the value of
the U.S.
dollar reduced net income by $\$ 13$ million, or 6 cents
per share,
in the second quarter compared to the corresponding
quarter in

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        1992.
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MINNESOTA MINING AND MANUFACTURING COMPANY AND SUBSIDIARIES

> Management's Discussion and Analysis of Financial Condition and Results of Operations
and profits from local currencies into U.S. dollars, the costs in
local currencies of transferring goods between the parent company
in the United States and international companies, and transaction
gains and losses in countries not considered to be highly
inflationary.
Year-To-Date
------------
On a year-to-date basis, worldwide sales totaled
$\$ 7.057$ billion, an increase of 1.4 percent from $\$ 6.957$ billion in the
first six months of last year. Volume growth for the first six
months of
1993 was 5 percent in both United States and international
operations. Pricing and currency decreased worldwide
sales by
about 4 percent during the first six months.

Cost of goods sold was $\$ 4.243$ billion for the first
six months,
an increase of 1.7 percent from $\$ 4.173$ billion in 1992. Cost of goods sold was 60.2 percent of sales, up two-tenths of a point from the same period last year. The factors that
influenced
year-to-date gross margins were the same as those for
the second
quarter
First half selling, general, and administrative spending of
\$1.768 billion was 25.0 percent of sales, down
three-tenths of a
point from 25.3 percent in the same period last
year. In
addition to cost control, the year-to-date SG\&A
percentage was
helped by lower voluntary separation costs.
Worldwide operating income increased 1.9 percent
to $\$ 1.046$
billion in 1993 from $\$ 1.026$ billion in 1992. Operating
income in
the United States was up about 15 percent and margins
improved by
1.4 percentage points. International operating
income declined
about 7 percent and margins were down 1.1 percentage
points due
to negative currency effects and economic weakness in
Europe.
While worldwide employment levels declined about 1,220
compared
with the second quarter of 1992, worldwide employment increased
by 825 people from the end of 1992 due to seasonal, temporary
hiring in the second quarter.

Interest expense was $\$ 26$ million for the first six
months of
1993, down from $\$ 41$ million in 1992. This decline was
mainly due to lower debt than in the first half of 1992.
Investment and other income was $\$ 30$ million in the first half of 1993, up from \$1 million last year. This change was due to several factors, including technology write-downs of about $\$ 19$ million in 1992's first half and cash returns from other investments of about $\$ 5$ million in the first half of 1993. The provision for income taxes was $\$ 372$ million year-to-date in

1993 compared with $\$ 350$ million in 1992. The

## effective tax rate

was 35.5 percent in both periods.

## -8- <br> MINNESOTA MINING AND MANUFACTURING COMPANY AND SUBSIDIARIES

> Management's Discussion and Analysis of Financial Condition and Results of Operations


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reduction and
    rationalization opportunities around the world in
addition to its
    continuing emphasis on management of SG&A spending
to more
    closely match current worldwide growth expectations
Worldwide
    employment by the end of the year is expected to be
lower than
    1 9 9 2 \text { year-end levels.}
    As indicated in the Notes to the Financial Statements,
interest
    income generated by the resolution of income tax
disputes will be
    recorded in the third quarter. Since the
majority of the
    noninterest portion of the refund had previously been
recorded as
    a prepaid tax, this refund will not impact the
1 9 9 3 ~ t a x ~
    provision. The company's tax rate is expected to
remain at about
    current levels.
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                    MINNESOTA MINING AND MANUFACTURING COMPANY
                                    AND SUBSIDIARIES
                    Management's Discussion and Analysis of
                Financial Condition and Results of Operations
    FINANCIAL CONDITION AND LIQUIDITY
    The company's financial condition and liquidity remain
strong.
    Working capital increased $49 million to $3.017
billion from
    $2.968 billion as of December 31, 1992. The accounts
receivable
    average days sales outstanding, which averages monthly
sales and
    receivable balances within the quarter, was }6
days. The
    company's key inventory index, which represents the
number of
    months of inventory, was 3.8 months. The company's
current ratio
    was 1.9. All three indices were unchanged from the
year-end 1992
    numbers.
    Other current liabilities increased $145 million
from year-end
    1 9 9 2 ~ t o ~ \$ 1 . 5 1 2 ~ b i l l i o n . ~ T h i s ~ c h a n g e ~ w a s ~ l a r g e l y ~ d u e ~ t o
increases
    in the international companies.
    Total debt increased $82 million from year-end 1992
to $1.508
    billion. On June 30, 1993, the company issued a
$99 million
    medium-term note with a maturity date of June 15,
1994, from the
    $601 million shelf registration filed with the
Securities and
    Exchange Commission in 1992. As of June 30, 1993,
$502 million
    was available for future financial needs.
    As of June 30, 1993, total debt was 23 percent of
stockholders'
equity. The ratio is 1 percentage point higher than at
year-end
    1992. The company's borrowings continue to maintain
AAA long-
    term ratings.
    Due to the change in the financial reporting
period for the
    international companies, the June 30, 1992,
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long-term
    borrowing and because treasury stock purchases
increased. During
    the second quarter the company repurchased about
2.4 million
    shares. Cash provided by issuance of medium-term
notes and
    increases in commercial paper partially offset these
factors.
    Stockholder dividends increased 4 percent to $364
million in the
    first six months of this year. The dividend
payout ratio
    declined to 55.0 percent in the first six months
from 56.9
    percent for the entire year in 1992, primarily due
to higher
    earnings in the first six months.
    The Board of Directors authorized the repurchase
of up to
    6 \mp@code { m i l l i o n ~ s h a r e s ~ o f ~ 3 M ~ c o m m o n ~ s t o c k ~ b e t w e e n ~ J u n e ~ 1 , }
1993, and May
    31, 1994. Of this number, 4.4 million shares remained
authorized
    for repurchase on June 30, 1993. Repurchases are made
to support
    employee stock purchase and management stock ownership
plans and
    for other corporate purposes.
    Return on average stockholders' equity for the quarter
increased
    to 19.9 percent from 19.5 percent a year earlier,
approaching the
    company's goal of 20 to 25 percent. Return on
capital employed
    for the quarter was 20.1 percent, down from 20.3
percent in the
    comparable 1992 period. The company's goal is 27
percent or
            better.
    The company expects cash generated by normal
operations will
    support its growth. As indicated in the Notes to the
Financial
    Statements, the company's receipt of $48 million in
resolution of
    several income tax claims will positively impact cash
flow in the
    third quarter of the year. With its AAA long-term
ratings on its
    debt, the company has sufficient borrowing capacity to
supplement
    cash flows from operations.
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                MINNESOTA MINING AND MANUFACTURING COMPANY
                    AND SUBSIDIARIES
                    PART II. OTHER INFORMATION
    Item 1. Legal Proceedings
    are named
governmental
liability
manufactured
relate to

of remediation. The remediation accruals
are reviewed
appropriate.
each quarter and changes are made as
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MINNESOTA MINING AND MANUFACTURING COMPANY AND SUBSIDIARIES

PART II. OTHER INFORMATION

Item 4. Submission of Matters to a Vote of Security Holders

Meeting of
pursuant to
solicitation in
directors
all such

Eaton, Harry A. L. Ridgway,
the meeting
DeSimone, George
E. Murray,
and F. Alan
matter voted
number of
cast.
of Coopers
certified public
books and
and its
$180,966,324$
456,885
492,696
Item 6. Exhibits and Reports on Form 8-K
(a) The following documents are filed as this Report.
exhibits to
computation of
of earnings
(11) A statement regarding the per share earnings.
(12) A statement regarding the ratio to fixed charges.

| independent | (15) A letter from the company's |
| :--- | :--- |
| unaudited interim | accountants regarding |
|  | financial statements. |

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MINNESOTA MINING AND MANUFACTURING COMPANY
AND SUBSIDIARIES

PART II. OTHER INFORMATION

8-K dated
registration of
included the
(b) The company filed a report on Form

| included | following: |  |
| :---: | :---: | :---: |
|  | Exhibit 4 | Form of Medium-Term Indexed |
| Notes Due |  |  |
|  |  | June 15, 1994. |
|  | Exhibit 10 | Calculation Agency |
| Agreement, dated |  |  |
|  |  | as of June 24, 1993 between |
| Minnesota |  |  |
|  |  | Mining and Manufacturing |
| Company and |  |  |
|  |  | Goldman, Sachs \& Co. |
| None of the | other items | ntained in Part II of |
| Form 10-Q is |  |  |
| applicable to | the company | r the quarter ended June |
| 30, 1993. |  |  |

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    |Coopers |certified public
accountants
    |&Lybrand |
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REPORT OF INDEPENDENT ACCOUNTANTS

To the Stockholders of Minnesota Mining and
Manufacturing
Company:
We have reviewed the accompanying condensed
consolidated balance
sheet of Minnesota Mining and Manufacturing
Company and
subsidiaries as of June 30, 1993, and the related
condensed
consolidated statements of income for each of the
three- and six-
month periods ended June 30, 1993 and 1992 and cash
flows for the
six-month periods ended June 30, 1993 and 1992. These financial
statements are the responsibility of the company's management.

We conducted our reviews in accordance with standards
established
by the American Institute of Certified Public
Accountants. A
review of interim financial information consists principally of
applying analytical review procedures to financial
data and
making inquiries of persons responsible for
financial and
accounting matters. It is substantially less in
scope than an
audit conducted in accordance with generally
accepted auditing
standards, the objective of which is the expression of an opinion
regarding the financial statements taken as a whole.

Accordingly, we do not express such an opinion.
Based on our reviews, we are not aware of any
material
modifications that should be made to the accompanying condensed
consolidated financial statements referred to above for them to
be in conformity with generally accepted accounting
principles.
We have previously audited, in accordance with
generally accepted
auditing standards, the consolidated balance
sheet as of
December 31, 1992, and the related consolidated
statements of
income and cash flows for the year then ended (not
presented
herein); and in our report dated February 15, 1993, we
expressed
an unqualified opinion on those consolidated
financial
statements. In our opinion, the information set
forth in the
condensed consolidated balance sheet as of December
31, 1992 is
fairly stated in all material respects in

## relation to the

consolidated balance sheet from which it has been derived.

Pursuant to the requirements of the Securities Exchange
Act of 1934, the
registrant has duly caused this report to be signed on its
behalf by the
undersigned thereunto duly authorized.

MANUFACTURING COMPANY

-     - -----------------------------------------------
(Registrant)

Date: August 9, 1993
/s/Giulio Agostini


President, Finance

Financial and
duly authorized
registrant.)

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EXHIBIT 11
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MINNESOTA MINING AND MANUFACTURING


Primary earnings per share:
Income before cumulative effect

| of accounting changes |  | $\$ 1.51$ |
| :--- | ---: | ---: |
| $\$ 1.45$ | $\$ 3.02$ | $\$ 2.85$ |


| Cumulative effect of accounting changes |  |  |
| :---: | :---: | :---: |
| - | $(0.02)$ | - |
|  |  | $(0 .)_{-}$ |


| Earnings per share |  | \$1.51 |
| :---: | :---: | :---: |
| \$1.45 \$3.02 | \$2.83 |  |
| Weighted average number of |  |  |
| common shares outstanding |  | 218,180,059 |
| 219,006,461 218,473,216 | 219,086,081 |  |
|  |  | = |

Fully diluted earnings per share: (1) <F1>
$\left.\begin{array}{lrl}\text { Income before cumulative effect } \\ \text { of accounting changes } \\ \$ 1.43 & \$ 2.99 & \$ 2.81\end{array}\right) \$ \$ 1.50$
Weighted average number of

| common shares outstanding |  |  |
| :--- | ---: | :--- |
| $219,006,461$ | $218,473,216$ | $219,086,081$ |


| Common equivalent shares |  |  |
| :--- | ---: | :--- |
| $2,188,369$ | $2,214,535$ | $2,188,369$ |

Average number of common
shares outstanding and

| equivalents |  |  |
| :--- | :--- | :--- |
| $221,194,830$ | $220,687,751$ | $221,274,450$ |$\quad 220,660,113$

<EN>

Primary earnings per share is computed by dividing net income
by the weighted average number
of common shares outstanding for each period. The calculation excludes the effect of common equivalent
shares resulting from stock options using the treasury stock method as the effect would not be material.

Fully diluted earnings per share is computed based on the weighted average number of common
shares and common equivalent shares outstanding for each period.
<F1>(1) This calculation is submitted in accordance with
Regulation $S-K$ item $601(b)$ (11) although not
required by APB Opinion No. 15 because it results in dilution of less than $3 \%$.
</TABLE>

MINNESOTA MINING AND MANUFACTURING COMPANY AND SUBSIDIARIES

CALCULATION OF RATIO OF EARNINGS TO
FIXED CHARGES
(Dollars in millions)
<CAPTION>

|  |  |  |  |  | Six Months Ended June 30, 1993 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $1992$ | 1991 | 1990 | 1989 | 1988 |  |
| EARNINGS |  |  |  |  |  |
| <S> |  |  |  |  | <C> |

<C> <C> <C> <C>

Income Before Income Taxes, Minority Interest and Cumulative Effect of Accounting Changes \$1,050
\$1,947 \$1,877 \$2,135 \$2,099 \$1,985

Add:

| 76 | 97 | Interest on debt |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | 98 | 98 | 99 |  |

Interest component of the ESOP benefit expense 21
42
44 - -

Portion of rent under operating
leases representative of the interest component 23
$\begin{array}{lllll}47 & 47 & 44 & 35 & 36\end{array}$
Less:
Equity in undistributed income of 20-50\% owned companies


FIXED CHARGES

accountants
| \&Lybrand

Securities and Exchange Commission
450 Fifth Street, N.W.
Washington, D.C. 20549

We are aware that our report dated July 30, 1993, on
Our review
of interim condensed consolidated financial
information of
Minnesota Mining and Manufacturing Company and

## subsidiaries for

the six-month period ended June 30, 1993, and
included in the
Form 10-Q for the period then ended, is incorporated by
reference
in the Company's registration statements on
Form S-8
(Registration Nos. 2-78422, 33-14791, 33-48690 and
33-49842), and
Form S-3 (Registration No. 33-48089). Pursuant to
Rule 436(c),
under the Securities Act of 1933, this report
should not be
considered a part of the registration statements
prepared or certified by us within the meaning of Sections 7 and
11 of that Act.

COOPERS \& LYBRAND

St. Paul, Minnesota
August 9, 1993

