UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For Quarter ended March 31, 1998 Commission file number: 1-3285

MINNESOTA MINING AND MANUFACTURING COMPANY

State of Incorporation: Delaware

I.R.S. Employer Identification No. 41-0417775

Executive offices: 3M Center, St. Paul, Minnesota 55144

Telephone number: (612) 733-1110

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X . No

On March 31, 1998, there were 404,530,985 shares of the Registrant's common stock outstanding.

This document contains 23 pages.
The exhibit index is set forth on page 20.

<TABLE>

 ${\tt Minnesota} \ {\tt Mining} \ {\tt and} \ {\tt Manufacturing} \ {\tt Company} \ {\tt and} \ {\tt Subsidiaries}$

PART I. Financial Information

Consolidated Statement of Income (Amounts in millions, except per-share amounts) (Unaudited)

<CAPTION>

<caption></caption>			
	Three months ended		
	Marc	h 31	
	1998	1997	
<s></s>	<c></c>	<c></c>	
Net sales	\$3 , 700	\$3,714	
Operating expenses			
Cost of goods sold Selling, general and	2,096	2,089	
administrative expenses	924	937	
Total	3,020	3,026	
Operating income	680	688	
Other income and expense			
Interest expense	34	23	
Investment and other income - net	(11)	(12)	
Total	23	11	

Income before income taxes and minority interest	657	677
Provision for income taxes	237	244
Minority interest	20	23
Net income	\$ 400	\$ 410
Weighted average common shares outstanding Earnings per share - basic	404.4 \$ 0.99	416.6 \$ 0.99
Weighted average common and common equivalent shares outstanding Earnings per share - diluted	410.0 \$ 0.98	423.1 \$ 0.97

<FN> <F1>

The accompanying Notes to Consolidated Financial Statements are an integral part of this statement.

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<TABLE>

Minnesota Mining and Manufacturing Company and Subsidiaries

Consolidated Balance Sheet (Dollars in millions)

March 31,

<CAPTION>

Assets Current assets Current assets Cash and cash equivalents Other securities Finished goods Finished goods Raw materials and supplies Total inventories Investments Property, plant and equipment Less accumulated depreciation Other assets Total Cher assets Inabilities Accounts receivable - net Finished goods Finished goods Raw materials and supplies Finished goods Raw materials and supplies Fortal inventories Finished goods Raw materials and supplies Fortal inventories Fortal inventories Fortal inventories Fortal current assets Fortal current assets Fortal current assets Fortal inventories Fortal inventori		1998 (Unaudited)	December 31, 1997
Current assets Cash and cash equivalents Other securities Accounts receivable - net Inventories Finished goods Work in process Raw materials and supplies Total inventories 1049 Other current assets Formal dequipment Property, plant and equipment Property, plant and equipment - net Property, plant and equipment - net Signature of the formal degree of the	<\$>	<c></c>	<c></c>
Cash and cash equivalents \$ 180 \$ 230 Other securities 248 247 Accounts receivable - net 2,583 2,434 Inventories 1,346 1,293 Finished goods 1,346 1,293 Work in process 642 605 Raw materials and supplies 491 501 Total inventories 2,479 2,399 Other current assets 882 858 Total current assets 6,372 6,168 Investments 590 613 Property, plant and equipment 12,328 12,098 Less accumulated depreciation (7,174) (7,064) Property, plant and equipment - net 5,154 5,034 Other assets 1,541 1,423 Total \$13,657 \$13,238 Liabilities and Stockholders' Equity \$846 \$898 Payroll 339 306 Income taxes 411 238 Short-term debt 1,521 1,499 Other current liabilities 2,216 2,314 Long-term deb			
Other securities		\$ 180	\$ 230
Accounts receivable - net	±		
Inventories Finished goods Finished goods Work in process Raw materials and supplies Raw materials and supplies Total inventories Other current assets Total current assets Total current assets Total current assets Total current assets Investments Property, plant and equipment Less accumulated depreciation Property, plant and equipment - net Property, plant and equipment - net Total Total Total Total Social Total Total Total Total Total Social Total Total Social Total Total			
Finished goods Work in process Raw materials and supplies Total inventories Other current assets Total current assets Froperty, plant and equipment Property, plant and equipment Propert		2,303	2,101
Work in process 642 605 Raw materials and supplies 491 501 Total inventories 2,479 2,399 Other current assets 882 858 Total current assets 6,372 6,168 Investments 590 613 Property, plant and equipment 12,328 12,098 Less accumulated depreciation (7,174) (7,064) Property, plant and equipment - net 5,154 5,034 Other assets 1,541 1,423 Total \$13,657 \$13,238 Liabilities and Stockholders' Equity 846 \$ 898 Payroll 339 306 Income taxes 411 238 Short-term debt 1,521 1,499 Other current liabilities 1,095 1,042 Total current liabilities 2,216 2,314 Long-term debt 1,216 1,015 Shares outstanding 6,013 5,926 Shares outstanding 6,013 5,926 Shares outstanding 6,013 5,926 Shares		1.346	1.293
Raw materials and supplies Total inventories Other current assets Total current assets Investments Property, plant and equipment Less accumulated depreciation Property, plant and equipment - net Total		· · · · · · · · · · · · · · · · · · ·	
Total inventories 2,479 2,399 Other current assets 882 858			
Other current assets Total current assets Total current assets Total current assets Investments Property, plant and equipment Less accumulated depreciation Property, plant and equipment - net Property, plant and equipment - net Total Total Liabilities and Stockholders' Equity Current liabilities Accounts payable Payroll Accounts payable Payroll Accounts debt Payroll Income taxes Short-term debt Total current liabilities Accountent current liabilities Short-term debt Total current liabilities Other current liabilities Total current liabilit	± ±		
Total current assets 6,372 6,168	Other current assets	•	•
Property, plant and equipment Less accumulated depreciation Property, plant and equipment - net Property, plant and equipment - net Other assets Total Total Liabilities and Stockholders' Equity Current liabilities Accounts payable Payroll Accounts payable Payroll Accounts debt Other current liabilities Short-term debt Total current liabilities Other liabilities Othe		6,372	6,168
Less accumulated depreciation (7,174) (7,064) Property, plant and equipment - net 5,154 5,034 Other assets 1,541 1,423 Total \$13,657 \$13,238 Liabilities and Stockholders' Equity Current liabilities Accounts payable \$846 \$898 Payroll 339 306 Income taxes 411 238 Short-term debt 1,521 1,499 Other current liabilities 1,095 1,042 Total current liabilities 4,212 3,983 Other liabilities 2,216 2,314 Long-term debt 5,216 1,015 Stockholders' equity - net 6,013 5,926 Shares outstanding March 31, 1998, 404,530,985 December 31, 1997, 404,724,947	Investments	590	613
Property, plant and equipment - net 5,154 5,034 Other assets 1,541 1,423 Total \$13,657 \$13,238 Liabilities and Stockholders' Equity Current liabilities Accounts payable \$846 \$898 Payroll 339 306 Income taxes 411 238 Short-term debt 1,521 1,499 Other current liabilities 1,095 1,042 Total current liabilities 4,212 3,983 Other liabilities 2,216 2,314 Long-term debt 5,015 Stockholders' equity - net 6,013 5,926 Shares outstanding March 31, 1998, 404,530,985 December 31, 1997, 404,724,947	Property, plant and equipment	12,328	12,098
Other assets Total	Less accumulated depreciation	(7,174)	(7,064)
Total \$13,657 \$13,238 Liabilities and Stockholders' Equity Current liabilities Accounts payable \$846 \$898 Payroll 339 306 Income taxes 411 238 Short-term debt 1,521 1,499 Other current liabilities 1,095 1,042 Total current liabilities 4,212 3,983 Other liabilities 2,216 2,314 Long-term debt 5,015 Stockholders' equity - net 6,013 5,926 Shares outstanding March 31, 1998, 404,530,985 December 31, 1997, 404,724,947	Property, plant and equipment - net		5,034
Liabilities and Stockholders' Equity Current liabilities Accounts payable \$ 846 \$ 898 Payroll \$ 339 \$ 306 Income taxes \$ 411 \$ 238 Short-term debt \$ 1,521 \$ 1,499 Other current liabilities \$ 1,095 \$ 1,042 Total current liabilities \$ 4,212 \$ 3,983 Other liabilities \$ 2,216 \$ 2,314 Long-term debt \$ 1,216 \$ 1,015 Stockholders' equity - net \$ 6,013 \$ 5,926 Shares outstanding	Other assets		·
Current liabilities \$ 846 \$ 898 Payroll 339 306 Income taxes 411 238 Short-term debt 1,521 1,499 Other current liabilities 1,095 1,042 Total current liabilities 4,212 3,983 Other liabilities 2,216 2,314 Long-term debt 1,216 1,015 Stockholders' equity - net 6,013 5,926 Shares outstanding March 31, 1998, 404,530,985 404,530,985 December 31, 1997, 404,724,947	Total	\$13 , 657	\$13 , 238
Payroll 339 306 Income taxes 411 238 Short-term debt 1,521 1,499 Other current liabilities 1,095 1,042 Total current liabilities 4,212 3,983 Other liabilities 2,216 2,314 Long-term debt 1,216 1,015 Stockholders' equity - net 6,013 5,926 Shares outstanding March 31, 1998, 404,530,985 December 31, 1997, 404,724,947	Current liabilities		
Income taxes 411 238 Short-term debt 1,521 1,499 Other current liabilities 1,095 1,042 Total current liabilities 4,212 3,983 Other liabilities 2,216 2,314 Long-term debt 1,216 1,015 Stockholders' equity - net 6,013 5,926 Shares outstanding March 31, 1998, 404,530,985 December 31, 1997, 404,724,947	± ±		
Short-term debt 1,521 1,499 Other current liabilities 1,095 1,042 Total current liabilities 4,212 3,983 Other liabilities 2,216 2,314 Long-term debt 1,216 1,015 Stockholders' equity - net 6,013 5,926 Shares outstanding March 31, 1998, 404,530,985 December 31, 1997, 404,724,947			
Other current liabilities 1,095 1,042 Total current liabilities 4,212 3,983 Other liabilities 2,216 2,314 Long-term debt 1,216 1,015 Stockholders' equity - net 6,013 5,926 Shares outstanding March 31, 1998, 404,530,985 December 31, 1997, 404,724,947			
Total current liabilities 4,212 3,983 Other liabilities 2,216 2,314 Long-term debt 1,216 1,015 Stockholders' equity - net 6,013 5,926 Shares outstanding March 31, 1998, 404,530,985 December 31, 1997, 404,724,947			·
Other liabilities 2,216 2,314 Long-term debt 1,216 1,015 Stockholders' equity - net 6,013 5,926 Shares outstanding March 31, 1998, 404,530,985 December 31, 1997, 404,724,947			·
Long-term debt 1,216 1,015 Stockholders' equity - net 6,013 5,926 Shares outstanding March 31, 1998, 404,530,985 December 31, 1997, 404,724,947	Total current liabilities	4,212	3,983
Stockholders' equity - net 6,013 5,926 Shares outstanding March 31, 1998, 404,530,985 December 31, 1997, 404,724,947		· · · · · · · · · · · · · · · · · · ·	·
Shares outstanding March 31, 1998, 404,530,985 December 31, 1997, 404,724,947		· · · · · · · · · · · · · · · · · · ·	•
March 31, 1998, 404,530,985 December 31, 1997, 404,724,947		6,013	5,926
December 31, 1997, 404,724,947			
Total \$13,657 \$13,238			
	Total	\$13,657	\$13,238

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The accompanying Notes to Consolidated Financial Statements are an integral part of this statement.

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</TABLE>

Minnesota Mining and Manufacturing Company and Subsidiaries

Consolidated Statement of Changes in Stockholders' Equity (Dollars in millions, except per-share amounts) (Unaudited)

<ca< td=""><td>PT.</td><td>$T \cap T$</td><td>M ></td></ca<>	PT.	$T \cap T$	M >

<caption></caption>	Tł	nree mont Maro		
		1998		1997
<\$>	<	<c></c>	<c:< td=""><td>></td></c:<>	>
Common stock and capital in excess of par value at				
beginning and end of period	5	296	\$	296
Retained earnings Balance at beginning of year Net income (A) Dividends paid (per share: \$.55, \$.53)		9,848 400 (222)		8,756 410 (221)
Stock option plans and other		(56)		(24)
Balance at end of period		9,970		8,921
Accumulated other comprehensive income - net Balance at beginning of year Cumulative foreign currency translation adjustments		(547)		(178)
Unrealized gain on securities - net		8		15
Other comprehensive income		-		
Foreign currency translation and other adjustments (B)	(42)		(156)
Unrealized loss on securities - net (C)	,	(1)		(7)
Balance at end of period				
Cumulative foreign currency translation adjustments		(589)		(334)
Unrealized gain on securities - net		7		8
Balance at end of period		(582)		(326)
Unearned compensation - ESOP				
Balance at beginning of year		(379)		(412)
Amortization		9		7
Balance at end of period		(370)		(405)
Treasury stock, at cost Balance at beginning of year (67.3, 55.2) Reacquired stock (millions of shares: 2.2, 2.9) Issuances pursuant to stock option plans		(3,300) (187)	(:	2 , 193) (249)
(millions of shares: 2.0, 2.3)		186		192
Balance at end of period		(3,301)	(2,250)
(millions of shares: 67.5, 55.8)				
Stockholders' equity - net	\$	6,013	\$	6,236
	_	0.55	_	0.45
Total comprehensive income (A + B + C)	\$	357	\$	247
<fn> <f1></f1></fn>				

The accompanying Notes to Consolidated Financial Statements are an integral part of this statement.

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</TABLE>

<TABLE>

Minnesota Mining and Manufacturing Company and Subsidiaries

Consolidated Statement of Cash Flows (Dollars in millions) (Unaudited)

<CAPTION>

<caption></caption>	Three mont March 1998 <c></c>	
Cash Flows from Operating Activities Net income	\$ 400	\$ 410
Adjustments to reconcile net income to net cash provided by operating activities Implant litigation - net Depreciation and amortization Working capital and other changes - net Net cash provided by continuing operations Net cash used by discontinued operations Net cash provided by operating activities	(91) 213 (147) 375 375	(19) 217 (171) 437 (55) 382
Cash Flows from Investing Activities Capital expenditures Other changes - net Net cash used in investing activities	(338) (63) (401)	(296) (2) (298)

Cash Flows from Financing Activities Change in short-term debt - net Repayment of long-term debt Proceeds from long-term debt	(55) (20) 333	258 (219) 6
Purchases of treasury stock Reissuances of treasury stock Payment of dividends Net cash used in financing activities	(187) 127 (222) (24)	(249) 119 (221) (306)
Effect of exchange rate changes on cash		12
Net decrease in cash and cash equivalents	(50)	(210)
Cash and cash equivalents at beginning of year Cash and cash equivalents at end of period	230 \$ 180	583 \$ 373

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The accompanying Notes to Consolidated Financial Statements are an integral part of this statement.

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</TABLE>

Minnesota Mining and Manufacturing Company and Subsidiaries Notes to Consolidated Financial Statements (Unaudited)

The interim financial statements are unaudited but, in the opinion of management, reflect all adjustments necessary for a fair presentation of financial position, results of operations and cash flows for the periods presented. These adjustments consist of normal, recurring items. The results of operations for any interim period are not necessarily indicative of results for the full year. The condensed consolidated financial statements and notes are presented as permitted by the requirements for Form 10-Q and do not contain certain information included in the company's annual consolidated financial statements and notes. This Form 10-Q should be read in conjunction with the company's consolidated financial statements and notes included in its 1997 Annual Report on Form 10-K.

Comprehensive income:

Effective January 1, 1998, the company adopted Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income." Total comprehensive income and the components of accumulated other comprehensive income are presented in the Consolidated Statement of Changes in Stockholders' Equity.

Earnings per share:

The difference in the weighted average shares outstanding for calculating basic and diluted earnings per share is solely attributable to the assumed exercise of the Management Stock Ownership Program stock options for the three months ended March 31, 1998 and 1997, and also includes the effect of the assumed exercise of General Employees' Stock Purchase Plan (GESPP) options for the three months ended March 31, 1997. Effective July 1997, all GESPP options are exercised on the last business day of each month of grant, resulting in no dilutive effect.

Other:

Discussion of legal matters is cross-referenced to this Form 10-Q, Part II, Item 1, Legal Proceedings, and should be considered an integral part of the Consolidated Financial Statements and Notes.

Coopers & Lybrand L.L.P., the company's independent auditors, have performed a review of the unaudited interim financial statements included herein and their report thereon accompanies this filing.

Review Report of Independent Auditors

To the Stockholders of Minnesota Mining and Manufacturing Company:

We have reviewed the accompanying condensed consolidated balance sheet of Minnesota Mining and Manufacturing Company and Subsidiaries as of March 31, 1998, and the related condensed consolidated statements of income, changes in stockholders' equity and cash flows for the three-month periods ended March 31, 1998 and 1997. These financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with standards established by the American Institute of Certified Public Accountants. A review of

interim financial information consists principally of applying analytical procedures to financial data and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with generally accepted auditing standards, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to the condensed consolidated financial statements referred to above for them to be in conformity with generally accepted accounting principles.

We have previously audited, in accordance with generally accepted auditing standards, the consolidated balance sheet as of December 31, 1997, and the related consolidated statements of income, changes in stockholders' equity and cash flows for the year then ended (not presented herein); and in our report dated February 9, 1998, except for the last paragraph under Debt in the Notes to Consolidated Financial Statements, as to which the date is February 18, 1998, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 1997, is fairly stated in all material respects in relation to the consolidated balance sheet from which it has been derived.

/s/ COOPERS & LYBRAND L.L.P.

COOPERS & LYBRAND L.L.P.

St. Paul, Minnesota April 28, 1998

Minnesota Mining and Manufacturing Company and Subsidiaries

Management's Discussion and Analysis of Financial Condition and Results of Operations

RESULTS OF OPERATIONS

First Quarter

Worldwide sales for the first quarter totaled \$3.700 billion, down slightly from the first quarter last year. Excluding changes in currency exchange rates, sales rose about 5 percent, primarily driven by increases in volume of 4 percent. Worldwide selling prices were up about 1 percent.

In the United States, sales were down about 1 percent to \$1.739 billion. Adjusting for the third-quarter 1997 sale of the outdoor advertising business, sales rose about 2 percent. The company experienced soft demand in a few U.S. markets, including transportation safety, electronics and autobody repair. 3M's transportation safety business was affected by uncertainty over government funding of highway projects. It is expected that new funding bills, if approved, will contribute to future growth in this area. While demand for 3M microflex circuits remained strong, other 3M product lines that serve electronic customers were affected by industry softness. The company also experienced softness in the autobody repair market. Among better growth performers in the U.S. were 3M's pharmaceuticals, telecommunications, occupational health and safety, and construction products businesses.

Internationally, sales totaled \$1.961 billion. Volume increased about 8 percent and selling prices were up 2 percent. The selling price increases were largely in the Asia region and in Latin America, where they offset part of the large currency devaluations. Currency translation reduced international sales by about 10 percent, offsetting the local-currency sales growth. In 3M's international operations overall, sales in local currencies grew at a double-digit rate for the seventh consecutive quarter. In Europe, volume increased 12 percent, with solid volume gains in Italy, France, Germany and most other countries. In the Asia Pacific area, volume decreased about 2 percent. In Japan, volume growth this quarter was basically flat, due to a comparison against strong growth in the yearearlier quarter and continued economic softness there. In Asia outside Japan, volume declined about 4 percent. While solid sales gains were achieved in the China region and Singapore, overall volume growth in the region was negatively affected by the economic turmoil in Korea, Thailand and Indonesia. In Latin America, volume increased 14 percent, with strong growth in Mexico, Argentina and most other

Latin American countries. In Brazil, the company experienced a resumption of growth, with volume there up about 10 percent. In Canada, volume increased about 6 percent.

Cost of goods sold, which includes manufacturing, research and development, and engineering, was 56.6 percent of sales, up slightly from the first quarter last year. Gross margins benefited from solid international volume growth, higher selling prices and lower raw material costs. However, changes in currency exchange rates reduced gross margins by about one percentage point. This margin effect relates to the impact of currency fluctuations on the transfer of goods between 3M operations in the United States and abroad.

Selling, general and administrative spending was 25.0 percent of sales, down two-tenths of a point from the same quarter last year. Productivity improvements and emphasis on cost control had a positive effect on these costs.

Worldwide operating income was 18.4 percent of sales, similar to the first quarter last year, and up seven-tenths of a percentage point from total year 1997. Operating income was \$680 million, down 1.3 percent from the year-earlier quarter. Currency reduced operating income by about \$75 million, or 11 percent. In the United States, operating income was 16.5 percent of sales, down 1.2 percentage points from the first quarter last year. Internationally, operating income was 20.1 percent, the highest level there in many quarters. 3M's European and Latin American operations drove this advance.

First quarter interest expense of \$34 million was up \$11 million from the same quarter last year, reflecting the company's strategy to lower its cost of capital by moderately increasing its financial leverage. This strategy may increase interest expense as much as \$70 million in 1998. In the first quarter, the earnings per share benefit from fewer shares outstanding more than offset the impact of higher interest expense. Net investment and other income was \$11 million, down \$1 million from the year-earlier quarter.

The worldwide effective income tax rate for the quarter was 36.0 percent, the same as in the first quarter last year.

Net income totaled \$400 million, or \$.98 per diluted share, compared with \$410 million, or \$.97 per diluted share, in the first quarter of 1997. The company estimates that changes in the value of the U.S. dollar decreased earnings for the quarter by about 10 cents per share compared with the first quarter of 1997. This estimate includes the effect of translating profits from local currencies into U.S. dollars; the impact of currency fluctuations on the transfer of goods between 3M operations in the United States and abroad; and transaction gains and losses in countries not considered to be highly inflationary.

Legal proceedings are discussed in the Legal Proceedings section in Part II, Item 1, of this Form 10-Q. There can be no certainty that the company may not ultimately incur charges, whether for governmental proceedings and claims, products liability claims, environmental proceedings or other actions, in excess of presently established accruals. While such future charges could have a material adverse impact on the company's net income in the quarterly period in which

they are recorded, the company believes that such additional charges, if any, would not have a material adverse effect on the consolidated financial position or annual results of operations of the company. (NOTE: The preceding sentence applies to all legal proceedings involving the company except the breast implant litigation. See discussion of breast implant litigation in Legal Proceedings, Part II, Item 1.)

FUTURE OUTLOOK

3M expects continued sales and earnings growth in 1998, with the strongest earnings gains in the second half of the year. The strong U.S. dollar will continue to negatively affect the company, particularly in the second quarter, but the effects are expected to lessen in the second half of 1998. Based on exchange rates as of April 24, 1998, currency effects could reduce 1998 earnings by about 30 cents per share.

The company is not able to project what all the consequences of the turmoil in Asia may be. The company is monitoring business conditions closely and will implement adjustments in pricing, costs and investments as appropriate. Overall, the company does not expect

any contributions to earnings growth from Asia in 1998.

The company expects results to benefit from reasonable worldwide economic growth, a strong flow of new products, customer-satisfaction efforts, and continued emphasis on cost control and productivity improvement. A generally favorable raw material picture should also help 3M's 1998 results. Raw material costs are expected to be down close to 2 percent for the year as a whole.

FORWARD-LOOKING STATEMENTS

The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for certain forward-looking statements. This Quarterly Report on Form 10-Q contains forward-looking statements, which reflect the Company's current views with respect to future events and financial performance.

These forward-looking statements are subject to certain risks and uncertainties, including those identified below, which could cause actual results to differ materially from historical results or those anticipated. The words "aim," "believe," "expect," "anticipate," "intend," "estimate," "will," "should," "could" and other expressions which indicate future events and trends identify forward-looking statements.

Actual future results and trends may differ materially from historical results or those anticipated depending on a variety of factors, including, but not limited to: foreign exchange rates and fluctuations in those rates; the effects of, and changes in, worldwide economic conditions, particularly in Japan and the Asia Pacific region; raw materials, including shortages and increases in the costs of key raw materials; impact of the Year 2000 issue (see discussion of the Year 2000 issue in Part I, Item 7 of the company's

1997 Form 10-K); and legal proceedings (see discussion of Legal Proceedings in Part II, Item 1 of this Form 10-Q).

FINANCIAL CONDITION AND LIQUIDITY

The company's financial condition and liquidity remain strong.

Working capital decreased \$25 million to \$2.160 billion at March 31, 1998, compared to \$2.185 billion at year-end 1997. The accounts receivable average days' sales outstanding was 57 days, down 1 day from year-end. The company's key inventory index was 4.1 months, compared to 3.8 months at year-end. The company's current ratio was 1.5, unchanged from year-end.

Total debt increased \$223 million from year-end 1997 to \$2.737 billion. In line with the company's strategy to lower its cost of capital, total debt could increase from an average of about \$2 billion in 1997 to more than \$3 billion, on average, in 1998. As of March 31, 1998, total debt was 31 percent of total capital.

The company's strong credit rating provides ready and ample access to funds in global capital markets. In February 1998, the company issued \$330 million of 30-year, 6.375 percent debentures. At March 31, 1998, the company had available short-term lines of credit totaling about \$600 million.

Net cash provided by operating activities from continuing operations totaled \$375 million in the first three months of the year, down \$62 million from the same period last year. Cash outflows from mammary implant litigation were \$72 million higher than the same period last year.

Timing differences between payment of implant liabilities and receipt of related insurance recoveries could affect the cash flows of future periods. This is discussed in Part II, Item 1, Legal Proceedings, of this Form 10-Q.

Net cash used by operating activities from discontinued operations was \$55 million in the first three months of 1997. Payments made in 1997 were primarily severance payments related to discontinued operations.

Cash used in investing activities was \$401 million in the first three months of the year, compared to \$298 million in the same period last year. Capital expenditures for the first three months of 1998 were \$338 million, an increase of 14 percent compared with the same period last year.

Treasury stock repurchases for the first three months of 1998 were \$187 million, compared with repurchases in the same period last year of \$249 million. Financing activities for both short-term and long-

term debt provided net cash inflows of \$258\$ million, compared with net cash inflows of \$45\$ million in the first three months last year.

The company repurchased about 2.2 million shares of common stock in the first three months of 1998, compared with 2.9 million shares in the same period last year. In November 1997, the Board of Directors authorized the repurchase of up to 25 million shares of 3M common stock through December 31, 1998. As of March 31, 1998, 20.4 million shares remained authorized for repurchase. Stock repurchases are made to support employee stock purchase plans and for other corporate purposes.

Cash dividends paid to shareholders totaled \$222 million in the first quarter of this year, compared with \$221 million in the same period last year. In February 1998, the quarterly dividend was increased to 55 cents a share.

Minnesota Mining and Manufacturing Company and Subsidiaries PART II. Other Information

Item 1. Legal Proceedings

The company and certain of its subsidiaries are named as defendants in a number of actions, governmental proceedings and claims, including environmental proceedings and products liability claims involving products now or formerly manufactured and sold by the company. In some actions, the claimants seek damages as well as other relief, which, if granted, would require substantial expenditures. The company has accrued certain liabilities, which represent reasonable estimates of its probable liabilities for these matters. The company also has recorded receivables for the probable amount of insurance recoverable with respect to these matters.

Some of these matters raise difficult and complex factual and legal issues, and are subject to many uncertainties, including, but not limited to, the facts and circumstances of each particular action, the jurisdiction and forum in which each action is proceeding and differences in applicable law. Accordingly, the company is not always able to estimate the amount of its possible future liabilities with respect to such matters.

There can be no certainty that the company may not ultimately incur charges, whether for governmental proceedings and claims, products liability claims, environmental proceedings or other actions, in excess of presently established accruals. While such future charges could have a material adverse impact on the company's net income in the quarterly period in which they are recorded, the company believes that such additional charges, if any, would not have a material adverse effect on the consolidated financial position or annual results of operations of the company. (NOTE: The preceding sentence applies to all legal proceedings involving the company except the breast implant litigation, which is discussed separately in the next section).

Breast Implant Litigation

As of March 31, 1998, the company had been named as a defendant, often with multiple co-defendants, in 7,711 lawsuits and 142 claims in various courts, all seeking damages for personal injuries from allegedly defective breast implants. These claims and lawsuits purport to represent 27,634 individual claimants. It is not yet certain how many of these lawsuits and claims involve products manufactured and sold by the company, as opposed to other manufacturers. The company entered the business of manufacturing breast implants in 1977 by purchasing McGhan Medical Corporation. In 1984, the company sold the business to a corporation that also was named McGhan Medical Corporation.

The typical claim or lawsuit alleges the individual's breast implants caused one or more of a wide variety of ailments and local complications, including, but not limited to, non-specific autoimmune disease, scleroderma, lupus, rheumatoid arthritis, fibromyalgia, mixed connective tissue disease, Sjogren's Syndrome, dermatomyositis, polymyositis and chronic fatigue.

Plaintiffs in these cases typically seek monetary damages, often in unspecified amounts, and also may seek certain types of equitable relief, including requiring the company to fund the costs associated with removal of the breast implants.

A number of breast implant claims and lawsuits seek to impose liability on the company under various theories for personal injuries allegedly caused by breast implants manufactured and sold by manufacturers other than the company. These manufacturers include, but are not limited to, McGhan Medical Corporation and manufacturers that are no longer in business or that are insolvent, whose breast implants may or may not have been used in conjunction with implants manufactured and sold by the company. These claims raise many difficult and complex factual and legal issues that are subject to many uncertainties, including the facts and circumstances of each particular claim, the jurisdiction in which each suit is brought, and differences in applicable law and insurance coverage.

A number of breast implant lawsuits seek to recover punitive damages. Any punitive damages that may be awarded against the company may or may not be covered by certain insurance policies depending on the language of the insurance policy, applicable law and agreements with insurers.

In addition to individual suits against the company, a class action on behalf of all women with breast implants filed against all manufacturers of such implants has been conditionally certified and is pending in the United States District Court for the Northern District of Alabama (the "Court") (DANTE, ET AL., V. DOW CORNING, ET AL., U.S.D.C., N. Dist., Ala., 92-2589; part of IN RE: SILICONE GEL BREAST IMPLANT PRODUCT LIABILITY LITIGATION, U.S.D.C., N. Dist. Ala., MDL 926, U.S.D.C., N. Dist. Ala., CV 92-P-10000-S; now held in abeyance pending settlement proceedings in the settlement class action LINDSEY, ET AL., V. DOW CORNING CORPORATION, ET AL., U.S.D.C., N. Dist., Ala., CV 94-P-11558-S). Class actions, some of which have been certified, are pending in various state courts, including, among others, Louisiana, Florida and Illinois, and in the British Columbia courts in Canada. The Louisiana state court action (SPITZFADEN, ET AL., v. DOW CORNING CORPORATION, ET AL., Dist. Ct., Parish of Orleans, 92-2589) has been decertified by the trial court. Plaintiffs' writ for an emergency appeal from the decertification has been denied by the Louisiana Supreme Court. A normal appeal remains pending.

The company also has been served with a purported class action brought on behalf of children allegedly exposed to silicone in utero and through breast milk. (FEUER, ET AL., V. MCGHAN, ET AL., U.S.D.C., E. Dist. NY, 93-0146.) The suit names all breast implant manufacturers as defendants and seeks to establish a medical-monitoring fund.

On December 22, 1995, the Court approved a revised class action settlement program for resolution of claims seeking damages for personal injuries from allegedly defective breast implants (the "Revised Settlement Program"). The Revised Settlement Program is a revision of a previous settlement pursuant to a Breast Implant Litigation Settlement Agreement (the "Settlement Agreement") reached on April 8, 1994, and approved by the Court on September 1, 1994. Appeals related to the Revised Settlement Program are pending.

The Court ordered that, beginning after November 30, 1995, members of the plaintiff class may choose to participate in the Revised Settlement Program or opt out, which would then allow them to proceed with separate products liability actions.

The Revised Settlement Program as supplemented now includes both foreign and domestic class members with implants manufactured by certain manufacturer defendants, including Baxter International, Bristol Meyers-Squibb, the company and McGhan Medical Corporation. The company's obligations under the Revised Settlement Program are limited to eligible claimants with implants manufactured by the company or its predecessors ("3M implants") or manufactured only by McGhan Medical Corporation after its divestiture from the company on August 3, 1984 ("Post 8/84 McGhan implants"). With respect to foreign claimants and claimants with only Post 8/84 McGhan implants (or only Post 8/84 McGhan implants plus certain other manufacturers' implants), the benefits are more limited than for domestic claimants with 3M implants. Post 8/84 McGhan implant benefits are payable by the company, Union Carbide Corporation and McGhan Medical Corporation.

In general, the amounts payable to individual current claimants (as defined in the Court's order) under the Revised Settlement Program, and the company's obligations to make those payments, will not be affected by the number of class members electing to opt out of the Revised Settlement Program or the number of class members making claims under the Revised Settlement Program. In addition to certain

miscellaneous benefits, the Revised Settlement Program provides for two compensation options for current claimants with 3M implants.

Under the first option, denominated as Fixed Amount Benefits, current claimants with 3M implants who satisfy disease criteria established in the prior Settlement Agreement will receive amounts ranging from \$5,000 to \$100,000, depending on disease severity or disability level; whether the claimant can establish that her implants have ruptured; and whether the claimant also has had implants manufactured by Dow Corning. Under the second option, denominated as Long-Term Benefits, current claimants with 3M

implants who satisfy more restrictive disease and severity criteria specified under the Revised Settlement Program can receive benefits ranging from \$37,500 to \$250,000.

In addition, current claimants with 3M implants are eligible for (a) a one-time payment of \$3,000 upon removal of 3M implants during the course of the class settlement, and (b) an advance payment of \$5,000 against the above referenced benefits upon proof of having 3M implants and upon waiving or not timely exercising the right to opt out of the Revised Settlement Program. Current claimants with only Post 8/84 McGhan implants (or only Post 8/84 McGhan implants plus certain other manufacturers' implants) are eligible only for benefits ranging from \$10,000 to \$50,000.

Eligible participants with 3M implants who did not file current claims but are able to satisfy the more restrictive disease and severity criteria during an ongoing period of 15 years will be eligible for the Long-Term Benefits, subject to certain funding limitations. Such participants also will be eligible for an advance payment of \$1,000 upon proof of having 3M implants and upon waiving or not timely exercising the right to opt out of the Revised Settlement Program. Benefit levels for eligible participants who are not current claimants and have only Post 8/84 McGhan implants (or only Post 8/84 McGhan implants plus certain other manufacturers' implants) or who are current foreign claimants will range from \$10,000 to \$50,000. Benefits to foreign registrants other than current foreign claimants will be developed by the Foreign Claimants Committee in consultation with the Court.

The company's obligations to fund Long-Term Benefits for eligible claimants with 3M implants are cancelable if certain provisions of the Revised Settlement Program are disapproved on appeal. Pending appeal, the company will pay Long-Term Benefits to eligible claimants, providing it receives appropriate releases. The company expects to fund benefits for claimants with only Post 8/84 McGhan implants beginning in the second quarter of 1998 as all appeals of this aspect of the Revised Settlement Program have been dismissed.

As of the date of this filing, the company believes that approximately 90% of the registrants, including those claimants who filed current claims, have elected to participate in the Revised Settlement Program. It is still unknown as to what disease criteria all claimants have satisfied, and what options they have chosen. As a result, the total amount and timing of the company's prospective payments under the Revised Settlement Program cannot be determined with precision at this time. As of March 31, 1998 the company has paid \$191 million into the court-administered fund as a reserve against costs of claims payable by the company under the Revised Settlement Program (including a \$5 million administrative assessment). Additional payments will be made as necessary. Payments to date have been consistent with the company's estimates of the total liability for these claims.

In the first quarter of 1994, the company took a pre-tax charge of \$35 million (\$22 million after tax) in recognition of its then best estimate of its probable liabilities and associated expenses, net of the probable amount of insurance recoverable from its carriers. In the second quarter of 1996, the company increased its estimate of the minimum probable liabilities and associated expenses to approximately \$991 million. This amount represents the company's best estimate of the cost and expense of the Revised Settlement Program and the cost and expense of resolving opt-out claims. After subtracting payments of \$793 million as of March 31, 1998, for defense and other costs and settlements with litigants and claimants, the company had accrued liabilities of \$198 million.

The company has substantial primary and excess products liability occurrence insurance coverage and claims-made products liability insurance coverage, which it believes provide coverage for

substantially all of its current exposure for breast implant claims and defense costs. Most insurers have alleged reservations of rights to deny all or part of the coverage for differing reasons, including each insurer's obligations in relation to the other insurers (i.e. allocation) and which claims trigger both the various occurrence and claims-made insurance policies. Some insurers have resolved and paid, or committed to, their policy obligations. The company believes the failure of many insurers to voluntarily perform as promised subjects them to the company's claims for excess liability and damages for breach of the insurers' obligation of good faith.

On September 22, 1994, three excess coverage occurrence insurers initiated in the courts of the State of Minnesota a declaratory judgment action against the company and numerous insurance carriers seeking adjudication of certain coverage issues and allocation among insurers. On December 9, 1994, the company initiated an action against its occurrence insurers in the Texas State Court in and for Harrison County, seeking a determination of responsibility among the company's various occurrence insurers with applicable coverages. The state of Texas has the most implant claims. This action has since been removed to the U.S. District Court, Eastern District of Texas, and stayed pending resolution of the litigation in the Minnesota courts.

The insurers that are parties to these actions generally acknowledge that they issued products liability insurance to the company and that breast implant claims are products liability claims. The trial in Minnesota to resolve the company's insurance coverage and the financial responsibility of occurrence insurers for breast implant claims and defense costs began on June 4, 1996, and is continuing in phases as scheduled by the court.

In mid-October 1995, the occurrence insurers that are parties to the litigation in Minnesota filed more than 30 motions for summary judgment or partial summary judgment. The insurers, through these motions, attempted to shift all or a portion of the responsibility for those claims the company believes fall within the period of

occurrence-based coverage (before 1986) into the period of claimsmade coverage (from and after 1986). The trial court denied the insurers' motions, ruling that the key issues of trigger and allocation raised in these motions would be resolved at trial. In the trial's first phase in 1996, the court granted 3M partial declaratory judgment on the question of when insurance coverage is "triggered." The court also granted the insurers' motion for partial declaratory judgment on the question of the allocation method to be applied in the case. In July 1997 the trial court ruled further on the trigger issue and on the general allocation method. That ruling was consistent with and further supported the company's opinion as stated in the following paragraph. In November 1997, upon reconsideration, the court reversed a portion of its July ruling and reinstated a portion of its previous ruling. The company believes that conflicting rulings now exist that need to be clarified by the court and reconciled with applicable law. Motions to clarify the allocation methodology of triggered policies under these rulings are pending. Court options include clarification, further trial followed by additional rulings or certification for interlocutory (while the case is still pending) appeal.

The company believes it ultimately will prevail in this insurance litigation. The company's belief is based on an analysis of its insurance policies; court decisions on these and similar issues; reimbursement by insurers for these types of claims; and consultation with outside counsel who are experts in insurance coverage matters. If, however, the occurrence insurers ultimately prevail in this insurance litigation, the company could be effectively deprived of significant and potentially material insurance coverage for breast implant claims. (See discussion of the accrued receivables for insurance recoveries below.)

As of March 31, 1998, the company had accrued receivables for insurance recoveries of \$664 million, substantially all of which is contested by the insurance carriers. Various factors could affect the timing and amount of proceeds to be received under the company's various insurance policies, including (i) the timing of payments made in settlement of claims; (ii) the outcome of occurrence insurance litigation in the courts of Minnesota (as discussed above) and Texas; (iii) potential arbitration with claims-made insurers; (iv) delays in payment by insurers; and (v) the extent to which insurers may become insolvent in the future. There can be no absolute assurance that the company will collect all amounts accrued as being probable of recovery from its insurers.

The company's current estimate of the probable liabilities, associated expenses and probable insurance recoveries related to the breast implant claims is based on the facts and circumstances existing at this time. New developments may occur that could affect the company's estimates of probable liabilities (including associated expenses) and the probable amount of insurance recoveries. These developments include, but are not limited to, (i) the ultimate Fixed Amount Benefit distribution of claimants in the

Revised Settlement Program; (ii) the success of and costs to the company in defending opt-out claims, including claims involving breast implants not manufactured or sold by the company; (iii) the outcome of the occurrence insurance litigation in the courts of Minnesota and Texas; and (iv) the outcome of potential arbitration with claims—made insurers.

The company cannot determine the impact of these potential developments on the current estimate of probable liabilities (including associated expenses) and the probable amount of insurance recoveries. Accordingly, the company is not able to estimate its possible future liabilities and recoveries beyond the current estimates of probable amounts. As new developments occur, these estimates may be revised, or additional charges may be necessary to reflect the impact of these developments on the costs to the company of resolving breast implant litigation, claims and insurance recoveries. Such revisions or additional future charges could have a material adverse impact on the company's net income in the quarterly period in which they are recorded. Although the company considers it unlikely, such revisions or additional future charges could also have a material adverse effect on the consolidated financial position or annual results of operations of the company.

The company conducts ongoing reviews, assisted by outside counsel, to determine the adequacy and extent of insurance coverage provided by its occurrence and claims-made insurers. The company believes, based on these ongoing reviews and the bases described in the fourth preceding paragraph, it is probable that the collectible coverage provided by its applicable insurance policies is sufficient to cover substantially all of its current exposure for breast implant claims and defense costs. Based on the availability of this insurance coverage, the company believes that its uninsured financial exposure has not materially changed since the first quarter of 1994. Therefore, no recognition of additional charges has been made.

Environmental Matters

The company also is involved in a number of environmental proceedings by governmental agencies and by private parties asserting liability for past waste disposal and other alleged environmental damage. The company conducts ongoing investigations, assisted by environmental consultants, to determine accruals for the probable, estimable costs of remediation. The remediation accruals are reviewed each quarter and changes are made as appropriate.

Item 6. Exhibits and Reports on Form 8-K

- - (12) A statement regarding the calculation of the ratio of earnings to fixed charges. Page 22.
 - (15) A letter from the company's independent auditors regarding unaudited interim financial statements. Page 23.
 - (27) Financial data schedule (EDGAR filing only).
- (b) Reports on Form 8-K:

The company filed a report on Form 8-K dated February 18, 1998. Item 5. Other Events. 3M's long-term debt was rated Aaa and AAA by Moody's Investors Service, Inc. ("Moody's") and Standard and Poor's Corporation ("S&P"), respectively. On February 4, 1998, Moody's lowered its assigned rating to Aa1, and on February 10, 1998, S&P lowered its assigned rating to AA. Publications of Moody's indicate that it assigns the Aa rating to debt securities that are judged to be of high quality by all standards and are considered high grade bonds. Publications of S&P indicate that an obligor rated AA has very strong capacity to meet its financial commitments. The downgrade in ratings is based on the outlook for continued growth in leverage at

3M resulting from management's decision to alter $3M\mbox{\sc sapital}$ structure through increased share repurchases and debt issuances.

None of the other item requirements of Part II of Form 10-Q are applicable to the company for the quarter ended March 31, 1998.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MINNESOTA MINING AND MANUFACTURING COMPANY (Registrant)

Date: May 5, 1998

/s/ Giulio Agostini

Giulio Agostini, Senior Vice President and Chief Financial Officer $\,$

(Mr. Agostini is the Principal Financial and Accounting Officer and has been duly authorized to sign on behalf of the registrant.)

<TABLE> EXHIBIT 12

MINNESOTA MINING AND MANUFACTURING COMPANY AND SUBSIDIARIES

CALCULATION OF THE RATIO OF EARNINGS TO FIXED CHARGES (Dollars in millions) (Unaudited)

<CAPTION>

Three Months Ended March 31, Year Year Year Year Year					V		
		998	1997				
<pre><s> EARNINGS Income from continuing operations before income taxes and</s></pre>	<c.< td=""><td></td><td><c></c></td><td></td><td><c></c></td><td><c></c></td><td><c></c></td></c.<>		<c></c>		<c></c>	<c></c>	<c></c>
minority interest* Add:	\$	657	\$3 , 440	₹2 , 479	<i>32,</i> 100	\$2 , 011	\$1,851
Interest on debt		34	94	79	102	70	39
Interest component of the ESOP benefit expense	he	7	32	34	37	39	41
Portion of rent under operating leases representative of the interest component		11	41	46	51	46	44
Less: Equity in undistrincome of 20-50% owned companies	ibuted	1	3		1	2	
TOTAL EARNINGS AVAILABLE FOR FIXED CHARGES	\$	708 ====				\$2,164	\$1,975 =====
FIXED CHARGES Interest on debt		34	94	79	102	70	39
Interest component of the ESOP benefit expense	ne	7	32	34	37	39	41
Portion of rent under operating leases representative of the interest component		11	41	46	51	46	44
TOTAL FIXED CHARGES	\$	52 =====	\$ 167 =====	\$ 159 =====	\$ 190 =====	\$ 155 =====	\$ 124 =====
RATIO OF EARNINGS TO FIXED CHARGES		13.62	21.58	16.59	12.41	13.96	15.93
<fn> <f1></f1></fn>				C 37			-

^{*1997} includes a pre-tax gain on the sale of National Advertising Company of \$803 million; 1995 includes a pre-tax restructuring charge of \$79 million.

</FN>

</TABLE>

Securities and Exchange Commission 450 Fifth Street, N.W. Washington, D.C. 20549

We are aware that our report dated April 28, 1998 on our reviews of interim condensed consolidated financial information of Minnesota Mining and Manufacturing Company and Subsidiaries (the Company) for the three-month periods ended March 31, 1998 and 1997, and included in the Company's Form 10-Q for the quarter ended March 31, 1998, is incorporated by reference in the Company's registration statements on Form S-8 (Registration Nos. 33-14791, 33-49842, 33-58767, 333-26957, 333-30689 and 333-30691), and Form S-3 (Registration No. 33-48089). Pursuant to Rule 436(c), under the Securities Act of 1933, this report should not be considered a part of the registration statements prepared or certified by us within the meaning of Sections 7 and 11 of that Act.

/s/ COOPERS & LYBRAND L.L.P.

COOPERS & LYBRAND L.L.P.

St. Paul, Minnesota May 5, 1998

<ARTICLE> 5

<LEGEND>

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE CONSOLIDATED FINANCIAL STATEMENTS AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH CONSOLIDATED FINANCIAL STATEMENTS AND NOTES.

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