FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

| OMB APPROVA | /Al | O١ | R | Р | Р | Α | ЛB | O۱ | |
|-------------|-----|----|---|---|---|---|----|----|--|
|-------------|-----|----|---|---|---|---|----|----|--|

OMB Number: 3235-0287 Estimated average burden

hours per response:

0.5

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan for the

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| purchase or sale issuer that is inte | of equity securities of ended to satisfy the se conditions of Rule nstruction 10. | | | | |
|--------------------------------------|---|----------|--|--|------------------------|
| 1. Name and Address Fitterling Jar | ess of Reporting Pers | son* | 2. Issuer Name and Ticker or Trading Symbol 3M CO [MMM] | Relationship of Reporting Persor (Check all applicable) X Director | n(s) to Issuer |
| , | | | | Officer (give title | Other (specify |
| (Last) 3M CENTER | (First) | (Middle) | 3. Date of Earliest Transaction (Month/Day/Year) 05/13/2025 | below) | below) |
| (Street) | | | 4. If Amendment, Date of Original Filed (Month/Day/Year) | 6. Individual or Joint/Group Filing (| Check Applicable Line) |
| ST. PAUL | MN | 55144 | | X Form filed by One Repor | ting Person |
| , | | | | Form filed by More than | One Reporting Person |
| (City) | (State) | (Zip) | | | |

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

| 1. Title of Security (Instr. 3) | 2. Transaction Date (Month/Day/Year) | 2A. Deemed Execution Date, if any (Month/Day/Year) | Transaction Code (Instr. | | | | | 5. Amount of Securities Beneficially Owned Following Reported | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of Indirect Beneficial Ownership (Instr. 4) |
|---------------------------------|--|---|--------------------------|---|--------------|---------------|---------------------------------------|--|---|---|
| | | | Code | v | Amount | (A) or (D) | Price Transaction(s) (Instr. 3 and 4) | | | (1150.4) |
| Common Stock | 05/13/2025 | | A | | 1,297.147(1) | A | \$150.33 | 5,531.192(2) | I | By Corporation |
| Common Stock | | | | | | | | 11,412.005 | D | |
| Common Stock | | | | | | | | 200 | I | By Spouse |

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. Transac Code (li 8) | | Derivative | | Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 | | Date Securities Underlying | | derlying | Derivative Security (Instr. 5) | 9. Number of derivative Securities Beneficially Owned Following Reported | Ownership Form: Direct (D) | 11. Nature of Indirect Beneficial Ownership (Instr. 4) |
|--|---|--|---|---------------------------------|---|------------|-----|--|--------------------|----------------------------|----------------------------------|----------|--------------------------------------|--|----------------------------------|--|
| | | | | Code | v | (A) | (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | Transaction(s) (Instr. 4) | | | |

Explanation of Responses:

- 1. This non-employee director has elected to defer all or a portion of compensation otherwise payable in cash or stock to a common stock equivalents account under the terms of 3M's Compensation Plan for Non-employee Directors and has no voting or investment powers with respect to such account.
- $2. \ Includes \ acquisition \ of \ deferred \ dividend \ reinvestment \ shares \ pursuant \ to \ 3M's \ Compensation \ Plan \ for \ Non-Employee \ Directors.$

Patricia L. Meagher, attorney-infact for James R. Fitterling

05/14/2025

** Signature of Reporting Person

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- * If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.